

**GLASGOW COMMUNITY PLANNING PARTNERSHIP STRATEGIC BOARD MEETING
AT GLASGOW CITY CHAMBERS
ON WEDNESDAY 6th OCTOBER 2010 3.00PM**

AGENDA

1. Welcome and Apologies
2. Minutes of Last Meeting of 22 June 2010 (attached)
3. Matters Arising
 - a) Community Residents on LCPP Boards – Jim Gray
 - b) Local Community Planning Structures – Jim Gray
4. Presentation – Clyde Gateway Update – Ian Manson and Jim Clark
5. Glasgow Climate Change Partnership – Report by Gil Morgan, Development and Regeneration Services, Glasgow City Council
6. Integrated Grant Fund – Report by Jim Gray
7. One Glasgow – Update (attached) – Report by Dawn Corbett
8. Review of Support to Community Engagement – Report by Jim Gray
9. Date of Next Meeting:
 - a) Tuesday 14 December 2010 – 2pm



DRAFT MINUTE

Meeting of the Glasgow Community Planning Strategic Board on Tuesday 22nd June 2010 at Glasgow City Chambers

Present: Councillor James Coleman (Glasgow City Council - Chair), George Black (Glasgow City Council), Catriona Renfrew for Andrew Robertson (NHS Greater Glasgow and Clyde), Ruairaidh Nicolson for Stephen House (Strathclyde Police), David Fletcher for Sandra Forsythe and Martin Armstrong (GHA),

Apologies: Sandra Forsythe and Martin Armstrong (GHA), Stephen House (Strathclyde Police), Robert Calderwood (NHS GGC) Brian Sweeney and Lewis Ramsay (Strathclyde Fire and Rescue)

Attending: Jim Gray, Dawn Corbett, Colin Edgar, and Paul Kilby (Glasgow City Council). Heather Voisey (GHA)

1. Welcome and Introduction

Councillor Coleman welcomed everyone to the meeting and delivered the apologies as noted above.

2. Minutes of last meeting – 26th February 2010

The minutes of the previous meeting were agreed as an accurate record.

3. Matters Arising

Jim Gray provided a verbal update in relation to the ongoing review of support provided by partners to community engagement activity and advised that a report and recommendations would be brought to the GCPP Strategic Board before the end of 2010.

4. Presentation – Community Policing

Ruaraidh Nicolson provided the board with a presentation in relation to the community policing programme, funded by GCPP. During the discussion, the following issues were raised:

- Community policing as the cornerstone of Strathclyde Police's activities.
- Public perceptions of crime
- City Centre Policing
- Variation in crime between LCPP board areas.
- Local work between the police and partners

5. Total Place

Dawn Corbett spoke to a report setting out a proposal to develop a joint approach to budget planning and financial challenges, drawing on the Total Place Initiative in England, which is based on pooling resources, focussing on specific shared priorities, eliminating duplication, and creating

efficiencies. In the context of public sector financial constraints it is necessary for all partners to strive for better value, more effective interventions and long term cost efficiency.

The report identified four key strategic issues:

- Reducing offending
- Joint investment plans
- Training and employment
- Transport and related services

The report proposed a number of steps the Partnership could take to explore these areas. These include:

- A high level count of public spending in Glasgow by key partners to arrive at robust figures around our shared expenditure and to attribute this to key services or themes.
- A more detailed session or seminar with partners to develop the strategic areas highlighted in this report and related 'big ticket' issues, overlaps in services and shared priority areas for improvement.
- A deeper dive into the finance and resources of a few of these 'big ticket' issues or shared priority areas.
- An analysis of the service from a citizen's perspective both in terms of quality and of how simple it is to access or to use.
- Identifying 'Asks of Government' that we would need to work in this way, including enabling us to use specified budgets more flexibly and reducing regulation or inspection.
- The development of cost benefit analysis to allow us to more accurately work out the benefits of proposals and business cases to support any shared reform.

Following discussion, the GCPP Strategic Board:

- Agreed that further work should be undertaken to develop a shared approach to budget planning and financial challenges in the city; a One Glasgow approach, drawing on the principles of Total Place.
- The priority areas summarised as a strategic agenda for this work including:
 - Reducing Offending, specifically early intervention approaches and a 'what works' approach to current and future services.
 - Joint Investment Plans,
 - Training and Employment, particularly for young people
 - Transport and related services.
- Further work to consider how we progress these issues, based around the steps identified above, should be undertaken.

6. Community Residents on LCPP Boards

Jim Gray spoke to a report in relation to community resident membership on LCPP boards.

The report identified a number of points:

- The positions on LCPP boards for local residents from the community councils, Public Partnership Forums and the local housing/tenants constituencies have generally been utilised.
- In a number of areas it has been difficult to identify an appropriate individual with an equalities background to serve on the board. The number of vacancies and the background of those residents who do currently serve under the equalities position, may suggest that a volunteer community resident serving as a board member is not an effective mechanism to ensure that equalities issues are given meaningful and knowledgeable consideration by LCPP boards.

- A number of the individuals who currently serve on LCPP boards for the equalities position have an uncertain link to the equalities strands. Where a suitable local resident with a relevant equalities background or knowledge has been identified, that individual is in a position to represent only one or two different equalities strands. There is also little evidence that the individuals are equipped with the technical knowledge or expertise of equalities issues to provide the "equalities proofing" role that would be required by the LCPP boards. This is not a criticism of the individuals who have taken up these positions on local boards, but an acknowledgement that the duties and responsibilities the CPP expects them undertake may be too onerous for one volunteer.

Following discussion, the Strategic Board:

- noted the content of this report and the current position regarding community resident participation on LCPP boards and the particular difficulties in identifying a community resident to represent equalities issues on the boards.
- Agreed that discussions should take place with the Equalities Network Forum as part of the development of a way forward for local equalities links with LCPP boards.
- Agreed that a report be brought back to the next meeting of the Strategic Board.
- Agreed that LCPP boards, should initiate the process of recruiting residents to fill the community council, housing and PPF board positions. Existing board members for equalities should be invited to stay on until the process of considering the equalities board post is completed.

7. Review of Area Co-ordination Group and Local Thematic Structures

Jim Gray spoke to a report detailing the outcome of the review into the functioning of Area Co-ordination Groups and local thematic structures.

The review came to the following conclusions:

- Local community planning structures should reflect the recent decision by the GCPP strategic board shifting the over-riding priorities to tackling youth unemployment and early intervention over the period 2010-2014.
- The GCPP Strategic Board decided to discontinue the role of the citywide thematic champions on the basis of a lack of joint working and potential competition between the five themes for scarce resources at the citywide level. The information gathered in this review suggests that the current local thematic structures may exhibit similar traits.
- Effective linkages between structures continues to be problematic. There continues to be a disconnect between local thematic groups and the Area Co-ordination Groups.
- There is a need to build stronger links between the ACGs and the LCPP boards.
- There is a need for a clear linkage between ACGs and the GCPP Executive Group.
- There is a lack of clarity over whether local thematic structures are strategic or operational in focus – do they exist to develop local strategy documents or to improve service delivery?
- The lack of joint working could undermine the ability of the current thematic structures to deliver on the priorities of youth unemployment and early intervention.
- A clear gap around the ability to co-ordinate and deliver physical regeneration activity within each strategic planning area.

Jim Gray also advised that he had been notified by Steve Inch that Jim Cunningham would replace him in the role of South West Area Co-ordination Group Lead.

Catriona Renfrew suggested that it would be helpful if the five Area Co-ordination Group Leads attended the next meeting of the GCPP Executive Group in order to discuss the role of the ACGs.

The GCPP Strategic Board agreed to the following actions:

- The five Area Co-ordination Groups remain in place with a restatement of their responsibility to focus on the delivery of services in line with community planning priorities.
- The ACG as a whole is responsible for co-ordinating local activity between partners and joint-working across the 5 themes that will meet the overriding priorities (youth unemployment and early intervention)

- Each local ACG Lead, while not a member of the LCPP board should regularly attend LCPP board meeting and provide a regular report in relation to the work of the ACG, particularly in relation to the overriding priorities of youth unemployment and early intervention.
- One member of each ACG will take on the responsibility for developing actions around each of the five themes. This work should happen as the core business of the ACG rather than through additional external structures.
- At least annually and at separate events (not LCPP board meetings) the Chair of the ACG will provide a written and verbal report to the LCPP board and other local stakeholders and community representatives, detailing how the ACG is delivering locally and, in particular, on the two overriding priorities of the partnership.
- All local thematic structures in their current form be discontinued over a timescale agreed with the local ACG and LCPP boards and before the end of 2010/11. This does not apply to those local structures which already existed and have been "adopted" to become part of local thematic structures (e.g. by other partners Local Integration Networks, Local Housing Forums, or Land and Environmental Service's Local Operational Working Groups). Guidance will be sought from the Chair of the GCPP Strategic Board in relation to the most effective means of consulting with LCPP board chairs on this matter.
- Each of the five ACG leads to attend the GCPP Executive Group.
- Each ACG Lead will be required to submit an annual report on behalf of the ACG to the CPP of the Executive Group and will also answer questions at the Executive Group regarding the work of their ACG.
- ACG Leads should meet quarterly as a group.
- Sub groups of the ACG should be permitted. However these should generally be time limited and always action oriented. The Local ACG Lead, in consultation with both LCPP board chairs, may give consideration to which elements of existing structures should be continued by the ACG, potentially as a time limited sub-group if necessary. If the ACG establishes a sub-group they should advise the Executive Group, through the Community Planning Support Team of the purpose, duration and membership of the group.
- A consistent structure across all five strategic planning areas to address local physical regeneration needs should be established. A number of existing structures deal with similar issues (e.g. greenspace and openspace groups) and these existing structures should be considered as the basis for the roll-out of a consistent set of structures across the city. Community Planning staff should consult with relevant partners and report back to the next Executive Group meeting in relation to the establishment of a proposed new group.
- The Chair of the Strategic Board be consulted to ensure that LCPP board chairs receive appropriate briefing regarding the proposals contained in this report and that any particular local issues are resolved.
- All five Area Co-ordination Group leads be asked to attend the next meeting of the GCPP Executive Group in order to discuss the future development of Area Co-ordination Groups

8. Glasgow Community Champion Awards

Jim Gray provided the Strategic Board with an update on the Glasgow Community Champion Awards 2009/10 and requested the view of the board on future support for the awards in 10/11.

After discussion, the GCPP Strategic Board:

- Acknowledged that concerns have been expressed by a number of elected members and partners which suggested that to continue to run the programme annually may devalue the

awards. Concerns have also been expressed about the challenge of securing a sufficiently high volume and standard of nominations for each category on an annual basis.

- GCPP should enter discussions with the Lord Provost and partners in relation to the future frequency and format of the awards in order to preserve their value and prestige for Glasgow residents.

9. Future Meeting Dates:

- b) Tuesday 14 September 2010 – 2pm
- c) Tuesday 14 December 2010 – 2pm

DRAFT



Community Planning Partnership Strategic Board

Report by Director of Development and Regeneration Services

Contact: Ken Harris, Ext 78682

The Glasgow Climate Change Partnership Progress Report

Purpose of Report: This report is to advise on the progress of the Glasgow Climate Change Partnership, its proposed future plans and the need for members to re-commit to its aims and ensure that it is adequately resourced.

Recommendations: It is recommended that the Strategic Board notes the content of this report.

Ward No(s):

Citywide:

Local member(s) advised: Yes No

consulted: Yes No

1.0 BACKGROUND

- 1.1 In 2008, the Glasgow Community Planning Partnership (CPP) became the initial signatories to the Glasgow Climate Change Partnership (GCCP). The aim of the partnership was to bring together the various stakeholders in the City in a common goal of working collectively to address the challenges we face in combating climate change
- 1.2 It was intended that this partnership could later expand to include businesses, charities, the voluntary sector and a range of other organisations in the City with an interest environmental issues.
- 1.3 The initial report stated that the benefits would include:
- Direct and indirect emissions of greenhouse gases will be lowered through reduced consumption of fossil fuels and vehicle fuel.
 - Emissions will be monitored on an ongoing basis through the development of an action plan and appropriate targets.
 - Recycling rates will be increased through improvements to waste management practices.
 - Appropriate development of renewable and low carbon energy technologies will be promoted.
 - Potentially financial costs will be reduced through more efficient management of energy, waste and fuel.

2.0 PROGRESS TO DATE

- 2.1 Training events, supported financially and technically, by the Carbon Trust, have been held to assist or advise the partners in their carbon data collection processes. These have been well attended and welcomed by the GCCP members.
- 2.2 Glasgow City Council has recently agreed its Climate Change Strategy and Action Plan. The GCCP has been closely involved in the consultation process during its development and participated in setting its remit. It is anticipated that this level of support will continue as the actions are taken forward.
- 2.3 Glasgow City Council is developing a Low Carbon Vehicles project that entails the introduction of electric vehicles to the City by testing and showcasing them in various Glasgow organisations. Some of the GCCP partners are participating in this project.
- 2.4 Several GCCP members have organised awareness raising events to increase knowledge, within their organisations, of the actions required by all employees or service users to respond to the climate change challenge. The GCCP's ability to share best practice and to learn from the experience of other members has proved beneficial and allowed resources to be targeted appropriately and effectively.
- 2.5 The process of collating the GCCP member's statements of action is ongoing and involves the completion of a reporting template. This template is based on the one used to respond to the Scottish Climate Change Declaration and seeks information on the following themes:
1. Governance, Leadership and Management
 2. Reducing the organisation's direct greenhouse gas emission from their estate and services

3. Assessing the risks of climate change impacts and working with others to adapt to the impacts of climate change
4. Developing effective partnership working and climate change communications, including producing an annual statement of plans, activities and achievements
5. Climate Change progress highlights of the past year

2.6 All templates were due to have been submitted by July/August 2010 but only a limited number have been received. The remaining organisations have expressed difficulties in terms of resources or accessing the available information to complete the template. Such issues may contribute to the mixed rates of attendance at the GCCP meetings by those organisations.

The completed templates, that have currently been received, provide a thorough portrayal of each organisation's actions to address its greenhouse gas emissions. Once all the templates have been submitted it should be possible to assess the total, approximate change in greenhouse gas emissions from all the GCCP member's estate and services including Glasgow City Council.

3.0 FUTURE DEVELOPMENTS

3.1 The GCCP members are currently working, with the Energy Savings Trust, to support and participate in the 2010 Energy Saving Week (October 25 – 31). This will involve a co-ordinated poster campaign (highlighting the GCCP) and energy saving events being held by several of the partners over that week.

3.2 A longer term GCCP objective is to develop joint communications or awareness raising on climate change issues. The energy week posters are an example of this. Success in this area would allow appropriate climate change messages to be spread throughout Glasgow by all the partner organisations i.e. to their employees, customers and also to visitors to the City. It is planned to produce a joint communications policy by January 2011.

A key part of this process will be the development of a GCCP website which will highlight actions or initiatives from members. It would also be used to make available to the public the individual organisation's reporting template and data on Glasgow-wide carbon reduction.

Whilst it is expected that the financial resources are available to initiate this website, its development is currently delayed due to possible difficulties over the commitment to the process by some partner organisations. Full support from all the GCCP members is vital to make such a website successful and effective.

3.3 An additional future activity would include developing GCCP actions on adaptation to climate change in addition to the current mitigation work

3.4 Whilst some members of the GCCP have been able to participate fully in developing and supporting the partnerships aims and objectives this support has not been comprehensive. The issues that have arisen include the following:

- Lack of resources to collate information or promote energy awareness or carbon savings
- Lack of commitment from the organisation to respond to the climate change implications for Glasgow
- Lack of information in a format that is suitable for use in reporting templates

As a consequence of these issues, the current, regular group members believe that a recommitment to the GCCP by the partners could reinvigorate the membership and encourage the other members to show the commitment to take forward the climate change issues that Glasgow needs to address.

Furthermore the information collation process would be assisted by the support provided the Carbon Trust and the Energy Savings Trust. These organisations are available to help all the Partnership members in the collation and presentation of their greenhouse gas emissions whilst also providing advice on reduction measures.

- 3.5 A further report will compiled later this year to highlight the overall carbon emission reductions achieved by the GCCP including Glasgow City Council.

4.0 RECOMMENDATIONS

- 4.1 The Community Planning Partnership Strategic Board is invited to consider this report and to support and encourage a recommitment to the GCCP, by its members, in meeting its aims and objectives and to ensure that the partnership is properly resourced.

5.0 SERVICE IMPLICATIONS

5.1 Financial

Development of a partnership website and publicity material will have a minimal cost i.e. approximately £5,000, and this will be met by a combination of partners.

5.2 Legal

None.

5.3 Personnel

Ensure that each member of the GCCP provides the appropriate resources to allow for the effective operation of the partnership.

5.4 Community Plan

Support for the Glasgow Climate Change Partnership will ensure that a sustainable approach to service improvement is achieved by the Community Planning Partnership in line with commitments made in the Community Plan.

It will also help meet National Outcome 14 – We reduce the local and global environmental impact of our consumption and production, by supporting local outcome 24 – Improve Glasgow’s physical environment and infrastructure

Key Objective 02 and Key Objective 04 of the Council Plan to “Create a cleaner, safer City and a sustainable environment” and to “Sustain the physical, social, economic, cultural and environmental regeneration of Glasgow” will also be supported.

The Climate Change Partnership will assist in meeting the objectives of the Council’s Climate Change Strategy and Action Plan.



Report to: Glasgow Community Planning Partnership Strategic Board

Date: 6th October 2010

From: Jim Gray, Head of Democratic Services

Subject: Integrated Grant Fund Allocations 2011/11

Introduction

1. This paper outlines the proposed process for allocation of the Council's Integrated Grant Fund 2011/12 for former FSF grants to support Glasgow Community Planning Partnership's priorities, for both local and citywide initiatives. This process and the allocations proposed in this report will require to be discussed and agreed by the Council's Executive Committee at its meeting on 7th October. In advance of that discussion a view on the proposals is sought from the GCPP Strategic Board.

Background

2. The Fairer Scotland Fund (FSF) is no longer ring-fenced and is now part of the Council's general settlement from the Scottish Government. It is necessary to ensure a robust process for the allocation of all funds, including former FSF. It is currently proposed that decisions regarding the 2011/12 allocation of former FSF funding to Community Planning Partnership programmes awarded to be are remitted to the Glasgow Community Planning Partnership (GCPP) Strategic Board. This will ensure the continued role of the local community planning partnership boards (LCPP) in local funding allocations as appropriate.
3. At its meeting on the 26th February 2010, the GCPP Strategic Board agreed a process for the allocation of former awards in 2010/11 (pending the agreement of the Glasgow City Council Executive Committee). Allocations for 2011/12 will be made on the same basis as set out in that report for both local and citywide allocations, pending GCC Executive Committee approval.
4. The Executive Group agreed that an opportunity be provided to a working group of the GCPP Executive Group to comment on the proposals for citywide allocations, outwith GCC, in 2010/11, prior to their discussion at the GCPP Strategic Board. This group met on 16th February 2010. Comments made have been incorporated where possible.

Decision Making Process

5. A report to be discussed by the GCC Executive Committee on 7th October will incite the committee to endorse a proposal that acknowledges the role of the GCPP Strategic Board in relation to the allocation of former FSF programmes.
6. Local community planning partnership boards reflect the needs and priorities of local communities. In the case of local community planning partnership allocations, LCPP boards will make recommendations regarding all former FSF grants relating to the local programmes they have developed. These local recommendations will be brought to the LCPP boards when they meet in November 2010 and will subsequently be submitted for final sign-off to the GCPP Strategic Board in December 2010.

Former FSF Programmes

7. In the case of former FSF programmes supported by the Glasgow Community Planning Partnership, for 2010/11, it was agreed by the Executive Committee on 5th March 2010 that the following funds be allocated as follows:

a) GCC led Community Planning Programmes	£19,774,026
b) Glasgow CPP City Wide Programmes	£17,112,594
c) The 10 Local Community Planning Partnerships	£12,007,349
TOTAL	£48,893,969

8. In the case of grant programmes, where funds are retained within Glasgow City Council, the GCC Executive Committee also agreed that an adjustment be made at Period 2 of 2010/11 so that the grants paid by Corporate Services become part of the budget of the relevant department. Members were also asked to note that these programmes would be subject to further consideration and adjustment by means of the service reform project. Following the transfer of the agreed budget to Council Departments, as expected, a number of adjustments have required to be made.

Savings Required - 2011/2012

9. Due to the significant financial challenges faced by the Council, the proposed saving for 2011/12 is £7.5m. This is an increase on the £4.88m as stated in the 2010/2011 financial forecast.
10. The percentage of savings eligible from each funding programme will vary, depending on:
 - the activities being funded and the priority weighting afforded to these, and;
 - where a programme contains commitments which the Council is required to meet at 2010/2011 funding levels.
11. In summary, for the former FSF element of the Integrated Grant Fund, it is proposed that savings are applied as follows:-

Programme	Current Value	Proposed Saving	%	Proposed 2011/2012 allocation
Local (former FSF)	£11,143,525	£1,740,483	15.6%	£9,403, 042
Central (former FSF) *	£18,766,419	£3,000,000	16.0%	£15,766,419
Total	£29,909,944	£4,740,483	%	£25,169,461

*Proposed local figures for 2011/12 exclude the amount previously allocated for local Equality & Diversity activity. This funding has been transferred to the citywide Equality and Diversity Programme.

Local (former FSF)

12. Subject to final agreement of the GCC Executive Committee, it is proposed that in the case of local community planning partnership allocations, LCPP boards be invited to make recommendations regarding all former local FSF grants in November 2010. These local recommendations would subsequently be submitted to the GCPP Strategic Board in December 2010.
13. In order to help meet the savings target, it is proposed that a reduction is made to the Local (former FSF) budget for 2011/12. All ten local Community Planning Partnership (CPPs) areas within Glasgow will have their allocations reduced.
14. In recognition of the need to take account of the Scottish Index of Multiple Deprivation (SIMD) 2009 (which illustrates the relative distribution of multiple deprivation across Glasgow, particularly those neighbourhoods ranked in the bottom 5%), the proposed percentage rates of reduction will vary between 12.5 and 20 % for 2011/12. The proposed LCPP board budgets for 2011/12 are listed below:

LCPP Area	SIMD 2009 % share of bottom 5% Data Zones	% share of total 2010/11	Proposed Budget 2011/12*	% share of total 2011/12
East Centre & Calton	17.1%	11.4%	£1,112,055	11.8%
Shettleston & Baillieston & Greater Easterhouse	17.7%	10.7%	£1,043,512	11.1%
Maryhill / Kelvin & Canal	14.6%	14.1%	£1,376,564	14.6%
Glasgow North East	8.9%	14.0%	£1,252,228	13.3%
Langside & Linn	6.3%	4.7%	£456,810	4.9%
Pollokshields & Southside Central	8.9%	6.8%	£664,522	7.1%
Govan & Craigton	6.3%	8.6%	£769,354	8.2%
Greater Pollok & Newlands / Auldburn	7.0%	6.9%	£670,588	7.1%
West	9.5%	18.9%	£1,685,534	17.9%
Centre & West	3.8%	3.8%	£371,875	4.0%
Glasgow City	100.0%	100.0%	£9,403,042	100.0%

15. Overall, this will lead to a proposed saving of £1,740,483, or 15.6% compared to the 2010/11 local CPP budget.
16. In future years 2012/13, 2013/14 and 2014/15 further adjustments will be made to LCPP board allocations in order to achieve the alignment of local CPP budgets with the % SIMD(2009) within the bottom 5% in each LCPP board area. To achieve this alignment, it is anticipated that variable levels of reduction of allocation to LCPP boards will be applied in order to achieve a staged progression. It may also be necessary, if agreed by the GCC Executive Committee and subsequently the GCPP Strategic Board, to make a zero reduction in some LCPP allocations or to redistribute resources towards some LCPP board areas to achieve this alignment. This readjustment may be affected by any requirement to make savings to the Council grant budget in future years.

Central (former FSF)

17. As above, a significant reduction in this part of the grants programme is required. It is proposed that £3,000,000 is taken from this part of the programme. Following discussion with community planning partners on the Glasgow Community Planning Partnership Executive Group, recommendations for the allocation of former Fairer Scotland Funding citywide allocations for 2011/12 will be developed. These recommendations will be submitted to the Glasgow Community Planning Partnership Strategic Board in December.
18. A working group of GCPP Executive Group members will meet on 8th October to discuss proposals for citywide allocations for 2011/12.

Recommendations

19. It is recommended that the Strategic Board:
 - i. Note the process outlined in the report for the allocation of former FSF citywide and local GCPP programmes.
 - ii. Endorse the allocations to LCPP boards outlined in paragraph 14 above for 2011/12, prior to their discussion and final decision by the GCC Executive Committee on 7th October.
 - iii. Agree that the saving from former FSF citywide allocations stated in paragraph 17 be implemented and that a small working group of Executive Group members discuss the shape of allocations for citywide 2011/12
 - iv. Agree that a further report will be brought to the Strategic Board in December with details of all LCPP local allocations and former FSF citywide programmes for final sign-off.

**Report to: Glasgow Community Planning Partnership Strategic Board,
6 October 2010**

Report by: George Black, Chief Executive, Glasgow City Council

Subject: One Glasgow - Progress and Next Steps

Contact: Anne Connolly, Glasgow City Council, phone 0141 287 5678

1.0 Purpose

1.1 At its meeting on 22 June 2010, the Glasgow Community Planning Partnership Strategic Board agreed to develop a One Glasgow Approach; a Total Place approach to budget planning and financial challenges based on pooling resources, focussing on specific shared priorities, eliminating duplication, and creating efficiencies. This report sets out early work and the next steps for consideration and agreement.

2.0 Background

2.1 Based on the Partnership's current focus and emerging issues, the Board identified an initial strategic agenda for the One Glasgow approach which includes:

- Reducing Offending, specifically early intervention approaches and a 'what works' approach to current and future services,
- Joint Investment Plans,
- Training and Employment, particularly for young people; and
- Transport and related services.

3.0 Early Work

3.1 Lynn Brown, the Executive Director of Financial Services, Glasgow City Council wrote to Strategic Board Members on 13 August 2010 to set out current activity on One Glasgow and offered the opportunity to discuss the initiative and early work further. Current work includes:

- The Council mapping out its reform related initiatives linked to common Total Place themes from the pilots in England. This will help demonstrate the breadth of current activity and provide a basis for considering where there may be overlaps between partner organisations. Strathclyde Police and the GHA have met or will meet with the Council to discuss how this mapping dovetails with similar exercises underway in their organisations.

- Reviewing the lessons learned from the Total Place Pilots in England on completing a high level count of spend in the city by public sector bodies. Key lessons are:
 - To focus on the key agencies with significant spend in the city or where there is an opportunity to develop improved joint working with national organisations, such as the Department of Work and Pensions.
 - To identify service areas where there are significant costs or future cost implications for more than one partner; and
 - To demonstrate not just the scale of the expenditure but the outcomes achieved.

This work is ongoing and will form the basis of the core data gathering element of the One Glasgow Approach.

4.0 Next Steps

4.1 The Partnership will want to be in a position to present a One Glasgow proposal to the incoming Scottish Government in May 2011. It will need to present a compelling case and include our plans for specific shared outcomes, pooled resources and efficiencies. It will be focussed on the financial challenges we face from 2012-2013 onwards. The proposal is likely to be in the form of an outline business case or a similar document. To meet this objective, it is proposed that:

- a. We organise a briefing session and seminar in October or early November. This is likely to be aimed at senior representatives from partner organisations drawn from the Strategic Board. This will:
 - provide a briefing on the Total Place approach and key lessons from elsewhere,
 - Identify and work through some service examples from the priority issues agreed at the meeting on 22 June 2010.
 - Begin to shape the case we will present to the Scottish Government.
- b. We complete a rough high-level count of expenditure in the city by the end of November 2010. The council will co-ordinate this exercise and issue a proforma or similar document to partners to complete as required.
- c. The Strategic Board should then meet in December to consider the outcome of the high level count and the briefing session. The meeting will agree the further work to be completed by partners between January and March 2011 in order to deliver a proposal to the incoming Scottish Government. A date will be required for the special meeting in December.

5.0 Recommendations

5.1 The Strategic Board is asked to note the developments in relation to One Glasgow and the early work underway and to agree to:

- A seminar and briefing event for senior representatives in October or early November 2010.
- Complete a rough high level financial count of expenditure by the end of November 2010; and
- Agree that a special meeting of the Strategic Board takes place in December 2010 to consider the outcome of the seminar, the high level count and to inform future work.



Report to: Glasgow Community Planning Partnership Strategic Board
Date: 6th October 2010
From: Jim Gray, Head of Democratic Services, Glasgow City Council
Subject: Review of Support to Community Engagement - Update

Purpose

1. This report provides the Strategic Board with an update regarding the ongoing review of support community engagement and to highlight some of the issues that have been highlighted so far.

Background

2. At the meeting of the GCPP Strategic Board on 22nd it was agreed that a review be undertaken of community engagement activity carried out by the CPP and by partners. It was agreed that Community Planning staff should meet with CHCP staff to look at the potential linkages.

Review of the Community Reference Group Learning Programme

3. In the Autumn of 2008, Community Planning staff members produced an outline paper which suggested a programme of events to meet the learning needs of Community Reference Groups across the city. Collaborate Consulting Ltd. was commissioned to co-ordinate and prepare an overall programme which could be implemented across the city. A review of the learning programme for community reference group members has been carried out and a report on its outcomes provided by Collaborate Consulting Ltd
4. The report sets out a number of key findings regarding Community Reference Groups:
 - **A lack of influence**
One of the common themes which emerged across the research was that of powerlessness. CRG members expressed concerns about their not being listened to or being taken seriously by Community Planning Partners. Discussion and feedback comments from participants produced a number of general themes:
 - “*Nobody is listening*” and a lack of feedback from partners
 - Lack of interest amongst the local community and partner agencies
 - Lack of influence with decision-makers and clear routes to influence decisions

It was also stated that CRGs didn't receive feedback from partners when they raise issues.

Clarity and understanding of role

Several concerns were expressed about CRG members still not being clear about their role or understanding the position of the CRG. More than 50% of respondents to the survey reported that a lack of clarity over the CRG's role and a lack of members' understanding of the CRG's role remained as limiting factors for their CRG's. This is compounded by the perception that partners do not understand the CRG's role.

▪ **Capacity of community members to attend meetings**

Fifty five percent of survey respondents stated that members' capacity to attend meetings and learning sessions was a still a major issue. Several intended Learning sessions were cancelled due to a lack of numbers, while at others, participants indicated that the sessions would have had a greater impact if more of their peers had been in attendance.

5. Full copies of this report are available to the GCPP Strategic Board on request.

Focus Group

6. A focus group of individuals who currently participate in community engagement structures (CRGs, Community Councils, PPFs, KIN Groups) took place in early September. A number of views and themes were expressed by the participants. These included:

- Frequent concerns were raised regarding process issues(e.g. the 2 year term limit for community residents serving on LCPP boards)
- Inadequate induction processes/training for community members
- Praise for the new CRG induction pack
- Lack of attendance by local residents at CRG meetings
- CRGs *"lack power"*; CRGs should be given decision making powers, particularly around funding
- Partners don't listen to the views of the local community
- Existing community engagement structures aren't considered good use of people's time
- CRG members find it difficult to report to and discuss issues with the groups and networks they represent.
- There are too many engagement structures – partner resources are spread too thin
- Members of the community aren't given parity with other community planning partners.
- It is beneficial for community members to work alongside officers from CPP partners
- Community Engagement Support Vehicles perceived as a barrier between community and the CPP
- The number of community residents on LCPP boards should be increased.
- Other community residents aren't interested in participating – the wider community *"doesn't want to know"*.
- A perception among those who currently sit on CRGs/PPFs/Community Councils that they perform a gatekeeper role between partners and the wider community. *"I've been 40 odd year doing this and there's still the same people..."*

- A view was expressed that young people aren't interested in joining CRGs/Community Councils/PPFs – *"It's an old person's game."*
 - It's too difficult for those currently serving on engagement structures to effectively engage and involve young people.
7. In terms of how partners should engage with communities in the future, it was proposed that:
- Meetings remain the best way to engage with local communities
 - A series of articles be included in the Glasgow Magazine
 - We commission websites, television programmes and television advertising.
 - Better use be made of existing community newsletters, rather than *"glossy newsletters"*
8. It should be considered that these are the views of individuals who are currently members of existing community engagement structures and should not necessarily be viewed as views that are representative of all community members.

Other Issues

A Community Council Perspective

9. A report drafted by the Secretary of Kinning Park Community Council was discussed at the Community Council's Discussion Forum Executive Committee in August. This report set out a number of issues raised by community council members who currently sit upon CRGs. These include:
- Declining CRG membership level
 - Concerns about the role of Community Engagement Support Vehicles
 - A view that partners don't listen to CRGs and fail to answer their questions.
 - The import role that CRGs could play in providing forums for local networking and discussions about local issues.
10. It is recognised that this report is based upon the views of one area of the city. However, it does highlight some themes which were also raised by the focus group and the review of the CRG learning programme.

Changes to the Landscape of the Partnership

11. A changing partnership landscape has seen a decision to discontinue the CHCPs and move to a CHP model across the city for health and social care services. This change will require to be reflected in the provision of PPFs, which we understand will go to three.
12. Other partners, including Glasgow City Council service departments, have started to move from five to three strategic planning areas in the city. The GCPP Executive Group decided on the 21 September that the number of Area Co-ordination Groups should reflect this change and reduce from five to three areas.
13. These changes have posed additional challenges to the review of community engagement. The conclusions and recommendations of the review should be robust enough to reflect this changing environment.

Surveys

14. At the GCPP Executive Group meeting on 21st September, it was agreed that the Head of Democratic Services would carry out work to look at the range and scope of survey work being carried out by CPP partners and to identify any areas of duplication and where any savings could be made.

Analysis

15. The above exercises have highlighted a number of issues:
- Ongoing confusion as to the role of both individuals and existing CPP structures.
 - Training and support provided to community residents.
 - Underrepresentation of young people and equalities groups
 - Lack of mechanisms to allow the CPP to engage effectively with the wider community outwith established activists.
16. This suggests a need to refresh and refocus our approach to community engagement. The working group already established to look at community engagement is scheduled to meet again in early November 2010. It is proposed that the group is asked to:
- Reflect on the issues highlighted in this report.
 - Prepare an action plan for 2011/12 setting out changes to community engagement processes and structures to address these issues. This should include details of current costs for community engagement and include specific proposals for sharing of resources and identifying efficiencies.

Recommendations

17. The Strategic Board is asked to:
- note the content of this report
 - agree that the working group undertake the steps outlined in paragraph 16
 - request that a further report containing conclusions of the review and recommendations be brought to Strategic Board in December 2010.